
Maker's Schedule, Manager's Schedule

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01

**One reason
programmers dislike
meetings so much is
that they're on a
different type of
schedule from other
people.**

02

**I wouldn't be surprised
if there start to be more
companies like us.**

03

When we were working on our own startup, back in the 90s, I evolved another trick for partitioning the day.

04

Business people in Silicon Valley (and the whole world, for that matter) have speculative meetings all the time.

05

**Till recently we weren't
clear in our own minds
about the source of the
problem.**

06

We just took it for granted that we had to either blow our schedules or offend people.

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By Paul Graham · <https://paulgraham.com/makersschedule.html> · Condensed key points; read the original. Source rights retained by the author/speaker.